

New Brunswick
Infrastructure Institute

Institut des infrastructures du Nouveau-Brunswick

# INTRODUCTION TO ASSET MANAGEMENT REPORTING REQUIREMENTS - PHASE 2

NBII Webinar December 2023











# **Our Agenda**



- New Brunswick Infrastructure Institute Overview
  - Speaker: Mike Benson
- Recap of Key Asset Management Concepts
  - Speaker: Iain Cranston
- DELG Asset Management Reporting Requirements
  - Speaker: Alex Berry
- Q and A







## Housekeeping

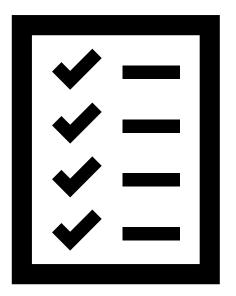


#### Captions are available

 You can enable them from the Zoom toolbar at the bottom of your screen

# Please stay muted until the Q and A

- But drop questions in the chat as you have them!
- In the Q and A period, you can raise your hand to ask your questions live





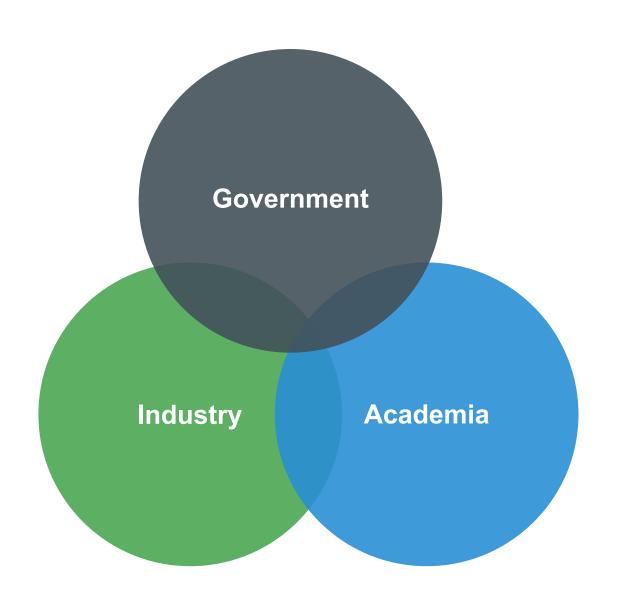






#### **New Brunswick Infrastructure Institute**







policymakers in New Brunswick with the knowledge, skills, and opportunities to make informed and evidence-based decisions, effectively adapt to long-term challenges, and improve infrastructure and community resiliency.

#### **Founding Partners**











#### What We Do









**Educate** 



**Collaborate** 







#### **Our Values**





Independence



**Bilingualism** 



**Innovation** 



**Professionalism** 



**Multi-Disciplinary** 



**Diversity** 







# What We Are Working On



New Brunswick Infrastructure Summit

Municipal AM Webinar
Series & Needs
Assessment

New Brunswick
Infrastructure Report
Card

Infrastructure Climate Risks & Natural AM: State of Practice in NB Municipal Asset Data
Management
Guidelines & Best
Practices in NB

New Brunswick
Climate Adaptation
Plan Reviews







## What We Are Working On



New Brunswick nfrastructure Summit

Municipal AM Webinar
Series & Needs
Assessment

New Brunswick
Infrastructure Report
Card

Infrastructure Climate Risks & Natural AM: State of Practice in NB Municipal Asset Data Management Guidelines & Best Practices in NB

New Brunswick
Climate Adaptation
Plan Reviews







# Municipal AM Webinar Series & Needs Assessment



Today



Municipal AM Webinars

Introduction to Phase 2 Requirements

- Educational Sessions on Requirements
- Peer Presentations from NB Communities



Needs Assessment

- Needs Assessment Survey
- Municipal Staff Interviews
- Summary Report to Province









# RECAP OF KEY ASSET MANAGEMENT CONCEPTS





Source: FCM Leadership in Asset Management Program (LAMP)

This is not something "new"

— it's better connecting what
we are already doing and
filling in some gaps

# What is Asset Management?



"Asset Management is an integrated approach, involving all organization departments, to effectively manage existing and new assets to deliver services to customers.

The intent is to maximize benefits, reduce risks and provide satisfactory levels of service to the community in a sustainable manner – providing an optimum balance.

Good asset management practices are fundamental to achieving sustainable communities."







# Benefits of Asset Management to your organization



- More informed decision-making
- Improved management of risks
- Sustainable service delivery

"Asset management helped us improve our capital planning process. It now takes significantly less time and we have a far more effective and targeted capital investment plan.

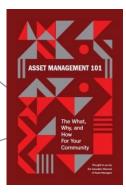
Capital budgets are now set for 5-20 years and our annual revisions ensure our budget forecast is current.

We took people through the challenge, explaining that we need to proactively manage and maintain our infrastructure."

Tony Haddad, Chief Administrative Officer, Town of Tecumseh, Ont. Pop 24k.







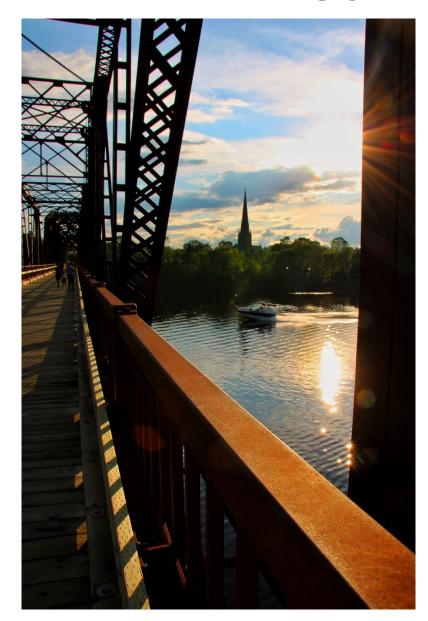






## **Understanding your Services**





- Do we know what Service Levels we currently deliver to the community?
- Do we understand the cost of us maintaining that Service Level?
- Is our target Level of Service different from our current Level of Service?
- What is the cost to close that gap...and is the community willing to pay for it?





# **Understanding your Assets**



Important to know the basics of your Assets











- Operations and Maintenance
  - Are budgets adequate to deliver service levels?
  - Is O&M adjusted when new assets come online?
- Life Cycle Planning
  - Do we know future Major Maintenance costs?
  - What about Renewal and Disposal costs?

Upfront Capital costs can be as little as 20% of the full life cycle costs









# **Decision Making**













**DELG AM GUIDELINES** 

### ASSET MANAGEMENT FOR LOCAL GOVERNMENTS

PHASE 2 OVERVIEW





#### **NB CONTEXT**



#### PHASE I VS PHASE 2



#### **Incremental**

Build on the success of phase I



#### Info to insight

Leverage the data that was collected in phase I



#### **Define your process**

Emphasis on outlining your AM strategy, listing assumptions, and explaining rationale.

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



**Asset Management Policy** 



Governance model



A description of how Asset Management policies relate to other governing documents



A procedure for periodic review with specific requirements on timelines and council approval

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment.
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



A description of services provided by local governments



A description of the target levels of service for each service category



Performance measures to track actual levels of service

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



A detailed inventory of all tangible capital assets



State of the Infrastructure Report

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Identify assets essential to delivering core services.



Definition of the risk evaluation process



Consider risk mitigation and adaptation strategies

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Identification of climate risks affecting service delivery



Evaluation of climate change vulnerabilities and prioritization of adaptation strategies



Identify and evaluate greenhouse gas reduction opportunities

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Define Condition rating scale



Define Condition Assessment procedure



Perform condition assessment for all assets

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Acquisition costs.



Substantial maintenance and operation costs



Renewal costs



Replacement costs



Decommissioning costs

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Produce a cash flow forecast



Identify funding sources over the next 10 years



Define key assumptions



Identify strategies to manage funding gaps

- Governance
- Level of Service
- Inventory of Assets
- Risk Assessment
- Climate Change
- Condition Assessment
- Cost Analysis
- Financial Planning
- Priority Setting



Identify municipal investment priorities



Define priority-setting process

#### **NEXT STEPS**







**FEEDBACK** 

**IMPLEMENT** 

**EVALUATE** 

# ? Q & A

Please raise your hand or write your questions in the chat.

# Closing







New Brunswick Infrastructure Institute

Institut des infrastructures du Nouveau-Brunswick

# Look out for invites to more webinars in 2024

Recordings will be available early next year